



Believing in the People of the Falkland Islands

I believe deeply in the people of the Falkland Islands. That belief has grown from countless conversations across Stanley and Camp. One early moment stayed with me, a parent telling me they simply wanted their children to have the chance to stay and thrive here in their home. That reminder of what truly matters is why I am standing for re-election.

We are a community that supports one another and looks to the future with pride. And wherever I go, people tell me the same thing: *“We just want MLAs who listen and get on with the job.”* That is the kind of MLA I try to be, someone who listens, acts, and keeps earning the community’s trust.

My Values and Approach to Leadership

My approach is shaped by the values we share: honesty, practicality, openness, and respect. I do not believe in politics driven by ideology or personality. I believe in listening carefully, using evidence, learning from others, and making decisions grounded in what our community needs.

Before entering politics, my career in engineering taught me how to solve complex problems and deliver results through teamwork. That experience guides how I work as an MLA, calm, methodical, and focused on long-term benefit. I also believe strongly in accountability. People should understand how decisions are made and trust that their concerns have been heard. A small business owner told me recently, *“We just want to know what’s coming so we can plan ahead.”* Many feel the same, and we must keep improving how we communicate and work with families and businesses.

Proven Delivery: What We Have Achieved Together

Over the past four years, we delivered solid progress. We got through COVID-19 without losing anyone and kept major national projects moving. Work on the new port, waste facility, wind turbines, and power station is well underway. We also achieved Bennett’s Paddock, 40 new FIG houses, the MPA road upgrade, Tussac House, and steady progress on the new sports facility.

We also strengthened long-term economic security: major progress on hydrocarbons, modernised fisheries management, mortgage improvements, and joint work with the Chamber of Commerce to modernise banking. Environmental progress with new pollution prevention, waste management, and energy strategies, alongside major steps in renewables. In telecommunications, legal access to Starlink, and groundwork for next-generation services mark the biggest shift in decades.

Over the next 6–12 months, my priority will be to accelerate housing delivery and improve communication on major projects, ensuring people can see clear progress and know what to expect. This will help strengthen public confidence while we complete the major infrastructure work now underway. Together, we have built strong foundations. Together, we can finish the job.

My Three Key Priorities for the Falkland Islands

1. Accelerate housing delivery, with clear timelines and regular updates.
2. Ensure wages and pensions keep pace with inflation.
3. Ensure reliable, affordable telecoms through strong competition and firm protection of essential services across the Islands.

A Strong, Fair Economy That Works for Everyone

A strong, fair economy underpins everything we want to achieve together. It gives families the security to plan ahead, supports local businesses to invest, and ensures our community can thrive for generations. Over the next four years, we must continue making careful, long-term decisions that strengthen resilience and create opportunities for all.

Investing wisely is central to this. With a responsible, planned approach, we can avoid costly problems later and deliver the infrastructure our growing population needs. The new port is a good example: a once-in-a-generation investment that will support fishing, freight, tourism, and future industries. Modern digital connectivity is equally important. Affordable, reliable telecoms will open new opportunities for learning, innovation, and community life across both Stanley and Camp.

Housing sits at the heart of a fair and stable economy. To give families and workers the confidence they need, we must accelerate delivery, increase supply, and support both public and private construction. A sustainable workforce depends on all of us too. I will continue advocating for a balanced immigration approach: training and developing Islanders, encouraging those overseas to return, recognising the contribution of skilled workers already here, and turning to international recruitment only when necessary.

Local businesses remain central to our prosperity. Supporting entrepreneurs, improving procurement, and encouraging innovation strengthen our economy from the ground up. The new Economic Development Strategy will guide this work, but it must be shaped with industry support and owned by the wider community, not just Government. International connections are essential for development and growth. Restoring the São Paulo air link, or exploring alternatives, will help keep the Falklands outward-looking and globally connected.

As cost-of-living pressures continue, wages and pensions must keep pace with inflation, while essential services remain protected so people can plan for the future.

Better Lives for Every Generation

A strong economy must support a strong, healthy community. Good healthcare and strengthened mental health support help people stay well and build resilience. We must continue supporting older residents and those on fixed incomes, as well as people with disabilities or long-term conditions, through accessible and responsive services.

Education and skills shape opportunity throughout life. Whether it is early years support, vocational training, or lifelong learning, we must ensure people have the tools they need to grow. Listening to workers is also essential. By working more closely with the union, employees and employers, we can better understand workplace pressures and give people the support they need in their jobs, while helping businesses create the conditions for them to thrive.

Families are the backbone of our Islands. Strong childcare and family support help parents balance work and life. A young couple expecting their first child told me they could not find anywhere to rent despite both working hard and completing local apprenticeships. Their story reflects a simple truth: we need more housing so families can build their futures with confidence.

My Manifesto for the Stanley Constituency

Community spaces, sports, cultural activities, and our charity sector also strengthen connection, giving people places to meet, grow, and feel part of the wider community. These services and shared spaces underpin much of our wellbeing, helping us stay active, stay connected, and support people of all ages to live well and feel part of our community.

We must also continue strengthening the services that people rely on in moments of difficulty. Whether it is social care, support for carers, help with the rising cost of essentials, or services that assist those who feel isolated, a compassionate approach ensures that no one in our community is left to face challenges alone. The Falklands have always looked after their own, that principle must remain at the heart of our community.

Better lives for every generation means more than delivering services; it means understanding the pressures people face, listening carefully, and building a community where everyone feels supported: from young families to pensioners, from new workers to older residents. By focusing on healthcare, childcare, education, mental health, youth opportunity, secure housing, inclusion, and stronger engagement with workers and employers, we can ensure the benefits of a strong economy are felt in everyday life, in every home, in every family, and in every part of our Islands.

A United, Sustainable Falklands for the Future

Supporting people also means protecting the place we share. Our environment, our culture, and the connections between Stanley and Camp. Environmental stewardship is part of who we are as a community. Protecting habitats, biodiversity, and biosecurity underpins our wellbeing and the way of life we want to pass on to future generations. I was not in favour of large-scale, open-pen salmon farming when it was proposed, and nothing so far has changed that. The public consultation and evidence have to be the key to any decision.

A balanced energy transition is equally important. By expanding renewables alongside practical planning, we can strengthen resilience while keeping power reliable and affordable. This approach protects the environment without placing unrealistic pressures on households or businesses.

One person said to me, *“Things always change, but the Falklands have to feel like home.”* Progress is inevitable, but it must protect the sense of belonging that defines our Islands. Development should enhance, not undermine, the character and identity that make this place special.

Our identity is also shaped by our culture and heritage. Celebrating traditions, supporting local arts, and preserving our stories helps keep the community strong. Modern connectivity, both digital and transport, ensures these opportunities are shared and that people across the Islands remain linked with one another and with the wider world.

Supporting rural communities remains essential. Camp families and businesses contribute hugely to our national life, and they need reliable services, good connectivity, fair access to healthcare, and transport that reflects the realities of rural living to keep the whole Falklands resilient and united.

Self-determination sits at the heart of our future. Clear, confident international engagement ensures our voice is heard and our interests protected. And good government ties everything together: transparency, openness, and respectful engagement build trust and strengthen democracy. By listening carefully and involving people in decisions, we can ensure government remains accountable and reflective of the community it serves.

My Manifesto for the Stanley Constituency

Vision 2040: A Future We Build Together

Looking ahead to 2040, the Falkland Islands have to become an even stronger, more resilient community where people feel secure, supported, and proud to call these Islands home. Our aim is not to change who we are, but to protect what matters while planning carefully for the future.

By 2040, our economy can be broader and more secure. Strengthened by responsible investment, improved digital connectivity, and a modern port. We should also be ready for the possibility of more rapid growth if a hydrocarbons industry develops. With clear regulation and thoughtful planning, any new sector can support long-term resilience of our community.

Every generation should feel supported. Children should have a strong start, young people should see real opportunities to stay or return home, and older residents should live with dignity and confidence. Accessible housing, balanced workforce planning, and reliable public services will help families and workers put down roots and contribute to our community.

Environmental stewardship will continue to guide our choices. The Falklands can be recognised for practical, responsible conservation, protecting wildlife, strengthening biosecurity, and taking sensible steps toward cleaner energy while preserving the character and natural beauty of our home. Stronger digital and transport links will help keep Stanley and Camp connected and ensure opportunities are shared across the whole community.

Self-determination will remain at the heart of our future. Strong, respectful international relationships and open, transparent governance will help ensure our voice is heard and our values protected. If we continue listening, planning ahead, and making fair, long-term decisions, the Falkland Islands of 2040 will be a confident, connected, and sustainable home for all who live here.

Closing Message

Much of what we need for the future is already underway. Together we have laid strong foundations. In infrastructure, housing, digital connectivity, environmental progress, and long-term economic planning. The task now is to build on this work with steady hands and a shared sense of purpose, making sure the projects we have begun are completed and deliver the benefits our community deserves. I will continue to lead with honesty, humility, and practical decision-making, working closely with others so we can finish the job we have started.

The decisions of the next four years will shape not only our services and our economy, but the kind of community we become. I am committed to making those decisions carefully, openly, and in partnership with the people who call these Islands home. Let's keep moving forward together. United, steady in our purpose, and determined to complete the work we have started and build the best future we can for the Falkland Islands.

Thank you for reading this manifesto. It reflects the values, hopes, and determination we share across the Falkland Islands. I know it cannot capture everything, and I am always happy to fill in any gaps, discuss any part of it in more detail, or listen to any concerns, ideas, or questions you may have. Your experiences and perspectives are essential to shaping the work ahead.

☆ **Honest leadership. Steady progress. A Falklands future we build together.**