



Grant Budd

Candidate For Stanley
2025 General Election

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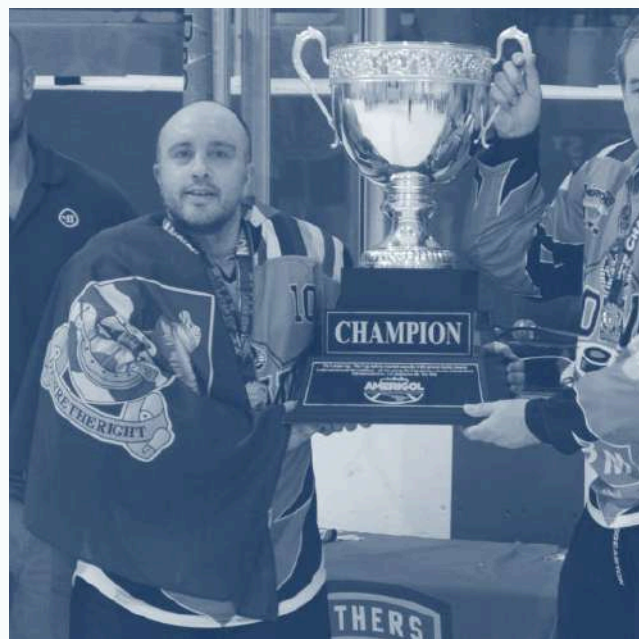
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About Me

For those that do not know me or know little about me, I am Grant William Budd, 53 years of age and London born. My parents are Dennis & Pam Budd and I am the Grandson of the late Jim & Jean Lewis. My grandmother, a Falkland Islander, was descended from the Steele and Grant families.

In 1992 I was in my final year of Electrical & Mechanical Engineering Technology in Nottingham. I also was bordering on becoming a professional British Ice Hockey Player, having played for both England U16 & Great Britain at U16 & U19 and been called up for GB U21 trials.

It was a time of recession in UK and my employer advised me that the firm could no longer afford to fund my apprenticeship due to the downturn of work. It was of the highest importance to me to complete the remaining modules and gain associated experience, knowing this would be my future. I was fortunate that the FI Power & Electrical Dept were looking for electricians to join the department. At the age of 20, I made the



most difficult decision of my life and took the risk of moving to the Falkland Islands.

After 18 months in the Falklands, having completed my apprenticeship time and gained my higher education certification, I was contacted by clubs in the UK and chose to fulfil my sporting career dream to return to the UK and play professional Ice Hockey.

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About Me

However, in the background, the Falklands experience had stolen my heart and mind, and after 5 years playing the sport I adored, it was time to head South again. This was a huge sacrifice for me sports wise knowing what I had already achieved and could continue to do so as my game was still in its infancy.

Returning to the Falklands in 1998, I was fortunate to have the opportunity to return to work at the Power Station. However, I found that, during the 5 years I had been away, the start of the private sector had taken hold and some of the work I had done previously had been privatised. I no longer enjoyed the work satisfaction I had experienced prior to returning to the UK. So I decided to go to the private sector to earn less, but in doing so to be satisfied with what I wanted to achieve daily.

During my time working for a company in the private sector I seized an opportunity to cater for a wider

clientele requiring a range of Boiler, Electrical, Plumbing and Refrigeration works. In 2000 I created Energise, which later become a GROUP of additional services complementing the areas we provided. We have never moved away from what we started and have always considered the smallest to the largest job to be of the same importance. This is how we have survived with the ever increasing competition which is healthy for any community.

Since the establishment of my company I have trained many of my staff, encouraging them to fully understand and appreciate the necessity for continued education in order to keep up with current regulation, policies and compliance where applicable and to improve their skillset.

I am a level-headed person and generally think before I speak. I consider myself a great listener and would certainly absorb a lot of comments whether positive or negative.

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About Me

I treat other people's issues as my own by trying to put myself in their shoes. Every day is about facing challenges and making decisions and learning whether they were right or wrong: I have a good business track record to show this, which speaks for itself.

Having grown up in a sporting institution where my performance presented results and where I had to make decisions, I am a very disciplined person. I am not afraid of responsibility and have been successful for both my former employers and for my own workforce.

I certainly have not got to where I have in life through little effort! I am used to working unsociable hours, an average of 12-hour days and weekends. So I know what it is to be committed to get results.



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The Immediate Future



There is much at stake. The next four years are the most critical we will face with the borrowing and the projects that need be completed in the next assembly's term.

I am a responsible person for the job. Having decades of experience in the service sector, whether that be working for private or public, having personally designed, quoted and delivered projects that was taxpayers' money and getting them over the line on or under budget is testament to myself and those workers that delivered.

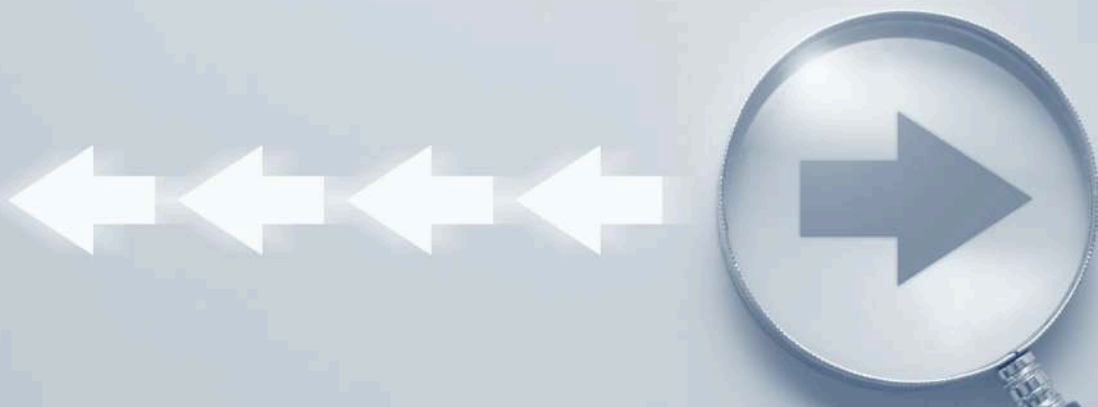
The project officers who will be looking over and taking

responsibility for these projects will be tasked with providing much information. I would definitely expect to see fortnightly meetings to confirm current expenditure and check that the project is on track. People at the top must be open to this and deliver on their responsibilities. At the same time, FIG need to be honest with the public by keeping them updated.

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Self Determination

This goes without saying and I will not allow this to slip! I have now lived more than half my life here and sacrificed other family, hockey and great friendships to be here. I have been fortunate to be placed in a soft diplomacy position when playing ice hockey abroad, tours which have made an impact with a lot of our neighbours who clearly know mine and the rest of the Falklands people's view.



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Infrastructure

This has been and continues to be a huge part in the field of work I have grown up with and work in since completing my apprenticeship. One of the failings here is like the UK, not spending to be effective. It is crucial not only to build, but more importantly to look after new and old in the process, whether that is roads, buildings, water or power. It is essential that you continue to maintain what is installed and, with commercial or industrial installs, to continue from new undertaking the directives required.

An increase in population brings the need for new housing and additional services which puts a strain on the key areas of electricity, water, sewage and roads.

When I came here in 1992 I was shocked by how small the private sector was, with most business controlled by FIG. Just a few years previously, the power station boasted new generators, an overhead grid system and had more than enough

output capability, fit for the predicted growth of Stanley.

The same went for the Water Treatment Plant, which being largely automated, was impressive seen in operation for the first time. However, a lack of funding over the years and little consideration that this would start to age with no relevant procedures in place to prevent costly returns due to replacements required, hit the public purse harder than many would know.

Over the years I have seen the demise of these two important facilities and equipment due to lack of investment, especially when it comes to maintenance. This is nothing short of criminal. The two main items of life we cannot live without have not received the attention and focus they should have had from Government. These are the areas where a lot of additional preventative monies need to go. This is something I would implement in short time.

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Infrastructure

We are in a precarious position. Do not let those that have little idea tell you any different. With new housing and businesses, along with the proposed additional reefer park, there is not the power capacity. If you really knew the facts you would be alarmed.

Water is another issue. We rely heavily on rainfall, but if this does not come we will have an issue with capacity, especially to get us through the summer months where it can be dry. We could retain a lot more by adding to the catchment area rather than allowing this to go to the sea. Greater storage for ongoing processing and treated water needs further consideration ahead of time so that we are not caught out.

The sewage system is inadequate and outdated and should have never been accepted by FIG and the assembly because of one clear thing that is unacceptable and which is a hot topic elsewhere in the world: raw sewage is being pumped into the sea when it could have been treated prior to

release. The system is just coping, if that, with no future redundancy. There was no valid reason, other than expenditure in my eyes, why the treatment facility was not installed prior to it exiting to the sea. All this achieved was to move one problem to another. The system is close to, if not already at, a tipping point due to the lack of investment. When we have a slogan 'Where nature is still in charge' this is one area that our government has been and continues to be criminally negligent. MPA had to meet certain standards when constructed, so why has FIG not adopted similar polices to determine the safety of this product that is still polluting the sea? Despite having other priorities this must be looked at and addressed in the not-too-distant future because with this infrastructure not having the capacity and performance it should have, when it fails this is entering the harbour and is a health and continued environmental issue.

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Roads

The roads network around town is under considerable pressure especially during school hours. It is certainly not going to get any better with the ever-increasing numbers of vehicles due to population growth. If you want better parking opportunities and traffic flow this must be a priority.

We need to look at other situations like ours to see what has worked and what has not, as there is no point putting in ineffective measures.

We are guilty of not walking where we can and we all have to do our part to park appropriately. I would like to see angled parking to make it both easier and safer for drivers and pedestrians, along with these areas being greater controlled using railings.

The community should be supporting a one-way system and vehicle calming measures where appropriate. I would like to see and will push for St Mary's Walk to be (access only) from King St to Reservoir Rd. Barrack St to become 'one way' from John St for a start. This

has become a very busy and dangerous road and when we have alternative routes with Ross Road being the better option to filter traffic better it is a start.

I would like to see the two calming measures on each side of the West Store become Zebra Crossings. Although pedestrians do not have 'right of way' they do attempt, especially tourist days, to use it as one and is a serious accident waiting to happen and would be one too many when this can be prevented.

Parking is a huge problem for most in the working day and is dire at certain times. On pay day you have limited hope of parking at the Town Hall or SCB carparks. We need to act as a community and soonest, as for sure this is not going to get any better.

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Roads

Many will not like my proposal, but we all need to come together as a community if you are not prepared to leave the car at home, like me, not because we do not wish to walk but because the weather is not favourable for the majority of the time. I believe we need to sacrifice by giving up part of the FICS sports pitch which has never been a safe surface and is considered inadequate for main sports to be played and the reason why we have installed a sports pitch and are currently in the process of spending millions on the new sports complex. We could make best use of not all but a percentage of this area, leaving a section of FICS to carry out daily physical education classes. Then I would suggest sending the kids to what the taxpayer has spent millions on, to the new facility. Depending on the weather they can go by foot as their warmup prior to undertaking their class.

This parking space would be for hospital staff for the time being until

the works are complete at the hospital to enable in/outpatients and their families to park with ease. I have seen too many people (including myself) dropping off people where it is not allowed and having to walk from Allardyce Street. This is not acceptable when these people have a disability. Greater consideration needs to be presented for people with disabilities and for our elderly generation who are challenged with mobility issues.

No one generally minds staff parking at the Town Hall being their workplace, but it is getting too much with bank staff, police and possibly others working nearby and a problem that can be solved with innovative thinking. No one wants to lose green space but we who drive vehicles contribute to the problem. It is time for us to be responsible, act and do what we need to help the current parking situation.

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Roads

I would like to see offset angled parking on one side of the street where possible and applicable to enable easier parking for everyone, combined with a one way system. Additional calming measures can be put into place if the public or those who live on those streets are concerned that drivers may increase their speed knowing there will be no oncoming traffic. Where there is a will, there is a way. I believe this will dilute traffic by keeping this moving one way with ease, instead of impatient drivers taking risks and causing congestion from the opposite direction.



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Education

Education is critical for any country and its future. There needs to be provision for everyone, supporting our children from Nursery to leaving secondary school, whether they pursue further education, apprenticeship or go straight into work. Having a great workforce and community that covers all areas is what any Government wants to strive for.

Sadly, our schools are overcrowded. Most years, there are always some works being undertaken to adapt and enable the space required for the ever-increasing child population. This is understandable, but despite the known annual birthrates there has been little enthusiasm for tackling the problem (or, at least, no initiative that is public knowledge). We cannot expect to recruit the overseas workers we require if their families are not made welcome due to school placements being over subscribed.

It's great that we have the college and a no limit apprenticeship scheme. Although that came too late where we continue to lack skills, I can see this

progressing and coming to fruition in the next five years with participants being approved in their areas. Where it is necessary to have apprentices attend college in the UK, I do not think we are getting the best value for money with the placements and would be better investing the money locally.

Apprenticeships are indeed valuable. What I do not agree with is that applicants must have GCSE's to be accepted: undertaking an apprenticeship is all about learning, not having the grades when leaving school but embracing where you previously failed and possibly passing those subjects later because you are invested in your chosen professional training.

Not everyone is academic, but does not mean they do not have a future or cannot be successful through this option and the process. I have seen and witnessed locals and people in the UK achieve extraordinary results and will fight for a different path for apprenticeship acceptance. Without this opportunity and a skilled nation, you do not get the jobs done.

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Education

When it's a large part of the economy and its progression that you cannot fulfil, it becomes a huge problem, and we are currently in that situation.

I would like to see the creation of required live training workshops that will teach all that we undertake here with a staged booklet and syllabus where they learn all parts of the jobs and is signed off to confirm they have achieved this with photo and where applicable, video evidence. We have enough local talent in Construction, Electrical & Plumbing to continue training these individuals, preparing them ready for the short and final overseas visit.

We have more than enough construction workers that have already benefited from local and overseas training. Yes, it could be more expensive but at least we get to control our apprentices and create better and bespoke training of what we are doing in our country.

Then intensive courses can be arranged with private technical training centres within the UK where apprentices can complete within an agreed period, undertaking theory and practical every day

until the programme has been completed and hopefully the candidate passes.

As part of the physical education and the NSC and children of an exceptional sporting ability and the future of the Falkland being represented overseas. I would want to see our students benefit from having the opportunity to going to school overseas at 14 years, which is a critical age in their physical development and GCSE's. When they gain the opportunity to carry their chosen sport forward, it enables them to compete more successfully by learning a higher level, and to improve and pass on their knowledge and skills to the next generation. The education board need to understand that playing sport is academic using both your mental and your body abilities to achieve success: to say it is not shows disrespect to anyone committed to be an athlete and to those fortunate to play at county or country level.

Despite people living close I would like to investigate the possibility of students having the opportunity to have a packed lunch at school. This would help working parents and also alleviate vehicle congestion.

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FIMCo

I fully support this business even if that means an annual subsidy (within reason and hopefully decreasing) for the foreseeable future. However, we are aware that aspects of the plant are beyond its predicted operational life and know this needs replacement due to spares are either scarce, obsolete, or becoming obsolete. Again, this is not the fault of the workers but those that signed the dotted line, not knowing the industry, how it really works and the future expenses that would be needed.

It supports many and presents us with a very fresh quality product at a good cost compared to other countries. I am fully aware of the beef shortage. Although I do not have farming nor livestock experience, I am willing to listen and learn to help where applicable to create the sustainability required. It was bad enough losing the Dairy and the wonderful fresh milk we use to experience: we do not need to see a reduction affecting our local meat source.

I believe FIG has wasted a CRIMINAL



amount of money over the years on various projects. How they can contemplate offsetting that by defunding FIMCo is beyond me. Reducing or losing FIMCo will put a lot of people out of work and will create without doubt a negative impact to camp and associated finances.

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Tourism

The industry is gaining much strength despite Covid and the world financial climate.

The future for this industry looks promising with a lot more people interested in the type of holiday the Falklands and its community can provide. Whether that is overseas or local tourists we are in a great position with our unique beautiful islands and way of life.

We need to be ahead of the tourists though and continue with policies and rules concerning wildlife. The behaviour of some visitors has been problematic, but it is good to see these issues have been addressed immediately. One incident is more than enough. I should like to see this area improve year on year for a continued and better outcome, one that needs to be well supported for what this brings to the economy in many ways.

On large cruise ship days, I would like to see road closure from the Distillery to Dean St. because if not there is a serious accident waiting to happen. I would welcome preventative safety measures

going forward. We do not require this stretch of road and we have a large number of locals who undertake tourism duties and require initial parking before they head out on their tours. I would certainly like to see the presence of police on foot patrol taking responsibility and keeping tourists vigilant of traffic when onshore.



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International Flights

The Government is continuing to work with LATAM to find a suitable airframe to connect us with São Paulo, Brazil. I support the work already done and will continue to do so taking this forward. Although it generally enables diplomacy with Latin America, we are always going to be at the mercy of those to the west and their political issues. No matter what agreement is signed it can be easily removed due to pressure put on other neighbouring countries and a link they do not need to support and has no depth. So I do think we need to also be looking at a carrier that can fly to either Cape town or Johannesburg.

By gaining this alternative route we will not have to worry about the political instability and can move forward in a positive way and build greater service and business ties elsewhere. There will also be greater opportunity for tourist travel through such a route. I do feel this is something we should pursue, as placing all our eggs in one basket with Latin America comes with risk. I do feel that the arrivals experience

from an international flight is not a good one due to the lack of space. It could be so much better. It really needs further thought and a good open mind to gain the very best with what we have and also to investigate (as per past assemblies) the potential for a new terminal that will cater for the needs of future population and tourism growth. Check-in is dated and in winter can be extremely cold: it does not set a good example of a country that is not low cost to visit. A state of the art, but 'modest' sized departure/arrivals lounge is needed: I think that the MoD would welcome this and it is something I would push for. But I know there are other priorities.

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Housing

It cannot be denied; in my eyes the Falklands is only 43 years old from an economic and infrastructure point of view and should not be in the current crisis position.

Four assemblies ago the decision to build on Sapper Hill brought a boom time for the country and private sector which continued until this assembly. There were plenty of continued plots and housing to look forward to but it has now stalled to the point that we are struggling to build barely enough. Not to continue with another phased development showed a serious lack of forward thinking. We cannot be in a position where we are waiting for plots to become available, but should continue to invest in new housing development. Once you start to build, you can rarely stop as too much relies on this industry for continued growth for any business sector and associated economy needs.

The private sector and companies are

not in the right place now to deliver mass housing development at an efficient pace. With so many other small and larger projects going on, we do not have enough construction workers for what is required. We must find a positive and effective way to deliver the number of houses we need going forward. Government needs to continue with plot development and subsidies to enable people to get on the housing ladder. This must be a rolling programme presenting enough plots and should not prevent our people from buying a house, as Government has a duty to deliver.

The sad reality is that there are three main issues stopping this:

One. FI Government, like any Government, want to balance the books. I get this with other countries that are 100% borrowing and work every year with a deficit...but they do not have money we do. If we do not continue to build housing there will not be the growth we need to support the population.

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Housing

Two. Many of the numerous overseas workers who have come to the Falklands are now making it their home and have gained Status. It is now the responsibility of FIG to keep them in employment and housing. Thus, continued works are required to avoid failure to provide housing.

Three. We do not have enough construction workers to specifically and solely build the amount of domestic housing that we so desperately need in the short time frame required with the number of persons registered on the housing list, to greatly reduce the housing crisis.

Therefore, I believe there is a way, although one that may cause some controversy. We need a quick build camp. This is strictly to accommodate overseas workers so that local companies can employ and bring them in. This should be a low cost (non-profit) business run by FIG. It is the only way I can see to produce the impact we as a community are so desperate for. However, this camp must

be managed correctly for the rapid house construction programme to be a success.

With the current workload and house builds remaining, I would like to say that any Government social housing planned in the next phase should reach out with tendering abroad, to companies that can accommodate and build the quantity of houses in an efficient, effective manner and associated timeframe. We just do not have the number of construction companies that will make the difference and need to tackle this head on and with experience. The number of people waiting for a serviced plot is nothing short of a catastrophe!

With new housing, plots should be made available sooner rather than later. Waiting for a loop to be completed is unnecessary and unacceptable, and generally does not happen with other developments. Having a street or half loop completed will enable construction of housing in good time.

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Housing

It is up to those on the waiting list to decide whether they wish to purchase a plot and to then build when next to them could be a building site. This is done and carried out elsewhere enabling people to be housed quicker and presenting a greater flow of consistent construction going forward.

I would also welcome a housing association consisting of those current construction companies joining forces to work together on public social housing enabling all to benefit and deliver the goal of all government housing. This would enable them to bring their workers in as a consortium and share the costs and the skilled labour. This would lower the risk and enable better opportunity and consistency of workers coming and going.



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Telecoms



As everyone is aware we need greater competition and options for wider services that are more effective and economical than what we are currently dealing with.

I know there are still ongoing issues with camp network and hope that what is required is sorted in good time. I will support this vital service and where remaining improvements need to be made despite being a technophobe. I realize how important this is with current and future life of camp and will support this every step of the way to get what the camp and the city need for the best financial benefit.

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FIDC

Although I had and continue to have dealings with this organisation, I feel they could do a lot better and achieve what they need to if provided with the correct level of finance by FIG. Those in the Business Community and others who want to create a business will be fully aware that there is only a certain amount of money in the pot. The fact the SCB are no longer undertaking Commercial Loans will have impacted this sector and will continue from now on.

I can speak from recent experience with wanting to expand my company by borrowing money: with recent cuts due to overspending on other projects that could have been better controlled with Project Management already in place, it now means that my application is currently on the back burner, preventing me from progress. Sadly, due to these forms of austerity measures being put into place, those wanting to progress, expand, and grow their business, thereby benefitting the community, now find

themselves in a negative situation.

This body also needs to be left alone to show performance and returns of finance with the loans presented.

In some areas the grants presented are still not enough and need to come in-line with the UK scheme regarding renewables to give the incentive required for the community, those wanting to do their bit for the environment.

That brings me to Private Sector Businesses and why they are unable to gain grants for upgrades of even New Builds, whether for Offices or Rentable Housing for example. I do not see this any different to FIG deciding to be doing the same, but they can use funds available to decide.

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Fisheries

We must continue to work with the department and local companies. This is an area that I know little about but will, like any other MLA, learn the businesses, processes and policies.

I may well be barking up the wrong tree and understand there are for and against with these companies. But I know that they contribute heavily to FIG revenue. I am not a firm believer that if they are healthy and earning more money that policies should be changed to make them pay more when they are already paying the tax like any other business (unless there is a continuous trend of annual profits). If we continue to milk them for tax, these fishing companies and their partners could start looking elsewhere for greater consistency and financial stability for their catches.



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Salmon Farming

Shoot me down! I have watched educational documentaries on this subject and see there are losses and wins, and I am still trying to get my head around the topic as it comes with a lot of depth. However, I will be honest with what I have taken from my research. On the basis of my research to date, I would not want to see this in open seas. But if this business was to be developed on land (with no chance of fish escaping) I would be a fool not to support it on that basis.

When I say a fool... if the fishing industry experiences further catch issues, we must look at diversification, as no matter how well industry is managed, nothing remains at a constant output, especially when you are at the mercy of mother nature and other associated factors. If not this, then what else, as once a country has a grand population which is the way we are steadily going, we need an economy. No, not at any cost, but when you think of others

that potentially could cause devastation even when decided low risk, we have the choice to have this on land, controlled, and removing the risk of pollutants and disease. You are not closing the door on opportunity but presenting options for future industry: but it is one that must be managed accordingly.



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FIGAS

I have always said this department does a sterling job and is only as good as its tools it has and though I do not often use it I would hope they are now in a better position with one new airframe and another in its way. Of course, with forever aging airframes comes additional maintenance and parts and we must be mindful how important this service is to those residing in camp and also of the benefits it brings with tourism



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Shipping

I believe both SAAS and WBS are doing well. I know at times schedules fall to the wayside, but we do not tend to hear much about them unless it is bad news, and I can understand why there can be frustration experienced. When your finances and way of life depend on these services they need to be as effective and efficient as possible which can be challenging at the best of times due to what they rely on for good operations.

There will be issues holding these businesses back and until I know and understand more, I could not really say anything that would be beneficial. My workers have travelled on Concordia Bay and had said the experience and staff were very good and what dealings I have had with SAAS have always been positive: it is incredible how quickly they had dealt with their contacts when specialised material from Uruguay was needed.

I do know that the extension to the container park not going ahead due to electrical capacity is a blow: I guess

this will have to wait until the power station is built.



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Hydrocarbons

An area with great debate due to emissions and global pressure for renewables. I think if we were honest the majority welcome this industry, as it will without doubt fill a few financial holes with some ease - but not at any cost. However, this is an industry that must tick all the boxes and be managed strictly by FIG: we do not want to end up like other countries where it has caused countless allegations and corruption. It has helped countries prosper. But it has also caused many issues within the communities it serves.

I fully support this industry as the world still requires oil. It amazes me how other countries have benefited from this and then are applying pressures to others when we would be a drop in the ocean to what they had or continue to undertake.

In other countries, just like the money that poured in over the years from fisheries, money was allocated and used inappropriately on many

occasions and wasted in quick succession. Where monies were put away for a rainy day, this was also not responsible: infrastructure needs continuous maintenance and countries end up paying through the nose for neglecting this. There is a fine balance. What must happen is investment. We need to take a page from Norway and what they achieved for its people and financial secured future.



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Medical Services

I think the hospital do a very good job with what facilities we had and have gained over the years. In recent years improvements in both the KEMH and Dental Dept have helped in a great way. There is a lot more to do and to come and I hope the buildings refurbishment does outlive the improvements that are now being undertaken to cater for the increase in population, especially if oil arrives. I would like to see orthodontic services for those that would like this but at their cost, unless it was a required dental issue.



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Banking

Businesses here have so much potential, but if they cannot borrow there is no way to expand and branch into other areas that would catapult them to another level. This is really placing a negative impact and associated strain on development.

We mortgage a house because we cannot purchase this outright when starting out which enables us to purchase and gain other things that we require to live daily. If we cannot access funding and have to use company savings, it is always at a higher risk, as we need this money for a buffer to cover shortfalls when customers may not pay or we commit ourselves to larger contracts where cashflow is more greatly affected with fewer payments per month due to only being paid on stages completed. There are many businesses that could really do with funding to take the next step but because of this and the possibility not gaining a loan from FIDC due to limited funds presented by FIG this has become a real problem

and is important work that needs to be undertaken soonest because without finance being available this will be limited.



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Human Resources

Looking at what is required for some local jobs is not helping with recruitment and is something that needs to be investigated with some positions being advertised. It appears that we asking for excessive qualifications as if it were anywhere else in the world and I believe some flexibility and merit should be applied to not all but some applications. We should at least give certain applicants an opportunity to prove themselves: I have seen, experienced and employed people who have ticked all the boxes but had little to no idea how to undertake the work accordingly. I am a realist, and afraid certification does not always deliver the results you are looking for.



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Immigration

This is a complex area which continues to change as we adapt to issues that arise. We must take into account that every change made may have a negative impact elsewhere.

There is no unemployment here (at present) as far as I am aware. People have come from other countries to fill essential jobs that are not being taken up by locals. In the service sector, with the country expanding and critical projects on the horizon, we have a lot of work currently and for the foreseeable future. The situation of an insufficient workforce will not improve until we have practical and affordable contractors' accommodation. If this is not provided, costs will have to increase to cover hourly rates that are already excessive in the private sector.



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Meet Me

I want to confirm that not having listed other important topics does not mean that I do not wish to pursue them. There are many issues that I would like to address (and will). If you have questions about any area you think I have omitted, please contact me.

If you would like to contact me on the information provided or indeed would like to see me personally. You may come to my office as per the address on the front page. However, if not convenient, I am more than happy to visit your premises. In both instances, please contact me first to be sure I will be available.

